



August 6, 2019

To Whom This May Concern:

I am honored to write this letter of reference for Border Construction Company. Over the past 9 months, we have worked closely with Border Construction in remodeling and upgrading an 18,300 square foot building for The Village Family Service Center in Fargo, North Dakota and constructing a new 10,200 square foot building for our Moorhead, Minnesota location. Border has provided outstanding oversight and craftsmanship throughout the entire project. They have kept us apprised on a weekly schedule as to the progress made on each phase of the construction project.

Tom and his staff have been extremely professional and flexible in meeting our needs. They have provided expertise in product use and overall design. Border has provided workable solutions to problems identified as they came up. Punch list items were taken care of in a very timely fashion.

It is without hesitation that I highly recommend Border Construction to meet any of your build projects!

Sincerely,

A handwritten signature in blue ink, appearing to read "Jeff L. Pederson", written over a blue horizontal line.

Jeff L. Pederson, President & CEO

1201 25th Street South, P.O. Box 9859, Fargo ND 58106-9859
(701) 451-4900 • Fax: (701) 451-5057 • 1-800-627-8220 • www.TheVillageFamily.org



NORTH DAKOTA LOCATIONS
Bismarck • Devils Lake • Fargo
Grand Forks • Jamestown • Minot

MINNESOTA LOCATIONS
Alexandria • Brainerd • Crystal • Detroit Lakes • Fergus Falls • Mahanomen
Moorhead • Park Rapids • Roseau • St. Cloud • Warroad • White Earth

